

**Strategic Planning & Budget Study Committee (SPBSC)**  
**Meeting minutes for October 22, 2021 at 10 a.m. via Zoom**

**Members in attendance**

Dr. Ross Alexander (non-voting), Ms. Candace Arnold, Dr. Wayne Bergeron, Dr. Stephanie Clark, Dr. Chris Cottingham (Chair), Ms. Jami Flippo, Dr. Kimberly Greenway, Dr. Kevin Jacques, Dr. Katie Kinney, Dr. Molly Mathis (non-voting), Dr. Eric O'Neal, Ms. Gwen Patrick (sitting in for Mr. Kevin Haslam), Mr. Ron Patterson, Mr. Evan Thornton, Mr. Ethan Dempsey, Dr. Josh Looney

**Members not in attendance**

Dr. Scott Infanger

- f. Mr. Thornton recommended that this committee still take and rank proposals, but then we will have to take a “wait and see” approach on how much money we can actually come up with to fund the proposals later in 2022